

Volume 11 • Numéro 02 • Février 2016

Responsables : **Marie J. Bouchard, Paulo R. A. Cruz Filho et Tassadit Zerdani**

*Ce bulletin a été financé par le CIRIEC-Canada, le Centre interdisciplinaire de recherche et d'information sur les entreprises collectives, une section du CIRIEC International.*

*This bulletin was supported by CIRIEC-Canada, the Interdisciplinary Research and Information Center on Collective Enterprises, a section of CIRIEC International.*

*Este boletín fue apoyado por CIRIEC - Canadá, el Centro Interdisciplinario de Investigación e Información sobre Empresas Colectivas, una sección del CIRIEC Internacional.*

## ARTICLES ET MONOGRAPHIES

PERIODIC ARTICLES AND PUBLICATIONS / ARTICULOS Y PUBLICACIONES

### GOVERNANCE ET INTÉRÊT GÉNÉRAL

GOVERNANCE AND GENERAL INTEREST / GOBERNANZA Y INTERÉS GENERAL

*Les trois dimensions de la gouvernance coopérative agricole, le cas des coopératives viticoles du Languedoc-Roussillon*

*The Logic of A Co-Operative Economy and Democracy 2.0: Recovering the Possibilities for Autonomy, Creativity, Solidarity, and Common Purpose*

### MODES DE DÉVELOPPEMENT ET DE FINANCEMENT

MODES OF DEVELOPMENT AND FINANCING / MODOS DE DESARROLLO Y DE FINANCIAMIENTO

*Outstanding fundraising practice: how do nonprofits substantively increase their income?*

*La régulation solidaire en Kabylie l'exemple du village de Tijfilkout*

### ÉVALUATION

EVALUATION METHODS / MÉTODOS DE EVALUACIÓN

*The Impact of Employee Compensation and Financial Performance on Nonprofit Organization Donations*

*Perspectives on Social Impact Measurement and Non-profit Organisations*

*Forging a Strategic and Comprehensive Approach to Evaluation Within Public and Nonprofit Organizations: Integrating Measurement and Analytics Within Evaluation*

*Social Value and Economic Value in Social Enterprises: Value Creation Model of Spanish Sheltered Workshops*

*Knowing and Governing: The Mapping of the Nonprofit and Voluntary Sector as Statecraft*

### GESTION

MANAGEMENT / GESTIÓN

*Tournant gestionnaire dans les structures associatives d'accueil de jeunes enfants : vers une remise en cause de la qualité des services*

*Producing and Reducing Gender Inequality in A Worker-Recovered Cooperative*

---

*Diversity in the Nonprofit and Voluntary Sector*

*Nonprofit Organizations Becoming Business-Like: A Systematic Review*

*Strategy and Structure in High-Performing Nonprofits: Insights from Iberoamerican Cases*

*Banques coopératives : de l'idéal solidaire à la réalité des salaires*

### **INNOVATION SOCIALE**

*SOCIAL INNOVATION / INNOVACIÓN SOCIAL*

*La transformation sociale par l'innovation sociale (livre)*

### **POLITIQUES PUBLIQUES**

*PUBLIC POLICIES / POLITICAS PUBLICAS*

*'Best of Both Worlds'? A Comparison of Third Sector Providers in Health Care and Welfare-to-Work Markets in Britain*

*La structuration politique de l'ESS à l'épreuve du territoire Analyse d'une organisation départementale de représentation de l'ESS*

*Winning a Battle but Losing the War? Third Sector and Social Policy in Latin America: The Case of Uruguay*

### **CONCEPTS ET DÉFINITIONS**

*CONCEPTS AND DEFINITIONS / CONCEPTOS Y DEFINICIONES*

*'Just sisters doing business between us': Gender, social entrepreneurship and entrepreneurial resilience in rural Malaysia*

*Social Enterprise Among University-Based Centers in US Schools of Social Work*

*Les coopératives d'activités et d'emploi : accompagner autrement pour entreprendre autrement*

### **AUTRES**

*OTHER / OTROS*

*Religion and social economics (a systemic theory of organic unity)*

*Uses of Macro Social Theory: A Social Housing Case Study*

### **VARIA**

*Panorama sectoriel des entreprises coopératives*

### **APPELS À CONTRIBUTIONS**

*CALLS FOR CONTRIBUTIONS / CONVOCATORIAS DE ARTÍCULOS*

### **ÉVÉNEMENTS À VENIR**

*EVENTS / EVENTOS*

## ARTICLES ET MONOGRAPHIES

*Periodic articles and publications / Artículos y publicaciones*

### GOVERNANCE ET INTÉRÊT GÉNÉRAL

*Governance and general interest / Gobernanza y interés general*

#### **Les trois dimensions de la gouvernance coopérative agricole, le cas des coopératives viticoles du Languedoc-Roussillon**

*Louis-Antoine Saïssset. Revue Internationale de l'Économie Sociale (RECMA), issue 339, février 2016.*

<http://www.recma.org/article/les-trois-dimensions-de-la-gouvernance-cooperative-agricole-le-cas-des-cooperatives>

*Résumé issu de l'URL cité ci-haut: «Les coopératives agricoles, qui constituent un mode organisationnel original, subissent de profondes restructurations. Dans le secteur viticole en Languedoc-Roussillon notamment, les types de gouvernance sont en pleine évolution. L'objet de notre travail est d'analyser et de caractériser ce système de gouvernance spécifique, à travers l'étude qualitative de vingt-cinq entretiens avec des dirigeants de coopératives viticoles du Languedoc-Roussillon. Les principaux résultats montrent l'originalité des organes de gouvernance des coopératives agricoles, se caractérisant par des relations complexes. En outre, grâce à l'analyse textuelle des retranscriptions d'entretiens, nous montrons que la gouvernance coopérative agricole comporte trois dimensions complémentaires dont l'importance est variable d'une coopérative à l'autre : dimension disciplinaire, dimension partenariale et dimension cognitive. »*

#### **The Logic of A Co-Operative Economy and Democracy 2.0: Recovering the Possibilities for Autonomy, Creativity, Solidarity, and Common Purpose**

*Joyce Rothschild The Sociological Quarterly, volume 57, issue 1, pages 7-35, February 2016.*

<http://onlinelibrary.wiley.com/doi/10.1111/tsq.12138/abstract>

*Abstract excerpted from the URL cited above: "Over the past 30 years, the collectivist-democratic form of organization has presented a growing alternative to the bureaucratic form, and it has proliferated, here and around the world. This form is manifest, for example, within micro-credit groups, workers' co-operatives, nongovernmental organizations, advocacy groups, self-help groups, community and municipal initiatives, social movement organizations, and in many nonprofit groups in general. It is most visible in the civil society sector, but demands for deeper participation are also evident in communities and cities, and the search for more involving and less bureaucratic structures has spread into many for-profit firms as well. Building on research on this form of organization, this article develops a model of the decisional processes utilized in such organizations and contrasts these "Democracy 2.0" standards for decision making from the Democracy 1.0 (representative and formal) standards that previously prevailed. Drawing on a new generation of research on these sorts of organizations, this article and this special section discuss: (a) how consensus decisional processes are being made more efficient; (b) how such organizations are now able to scale to fairly large size while still retaining their local and participatory basis; (c) how such organizations are cultivating a more diverse membership and using such diversity to build more democratic forms of governance; (d) how such organizations are combatting ethnoracial and gender inequalities that prevail in the surrounding society; and (e) how emotions are getting infused into the public conversations within these organizations and communities."*

### MODES DE DÉVELOPPEMENT ET DE FINANCEMENT

*Modes of development and financing / Modos de desarrollo y de financiamiento*

#### **Outstanding fundraising practice: how do nonprofits substantively increase their income?**

*Adrian Sargeant and Jen Shang. International Journal of Nonprofit and Voluntary Sector Marketing, volume 21, issue 1, pages 43-56, February 2016.*

<http://onlinelibrary.wiley.com/doi/10.1002/nvsm.1546/abstract?campaign=woletoc>

*Abstract excerpted from the URL cited above: "In this paper, we examine the characteristics of charities that have generated substantive increases in their fundraising income. We interviewed 25 fundraising directors and team members, from organizations experiencing rapid growth, adopting a "decoding the discipline" approach to identify how each organization had overcome key barriers to its success. We identify that fundraising leaders in these exceptional nonprofits focus particularly on matters connected to their team, organizational structures*

that support that team, and the development of an organization-wide learning culture. We also find that these teams were successful because of the “systems” way in which they understood and coped with the complexities of decision making. They were exceptional in isolating the right problems and exceptional too in the processes they adopted to solve them.”

### **La régulation solidaire en Kabylie l'exemple du village de Tifilkout**

Mohamed-Amokrane Zoreli. *Revue Internationale de l'Économie Sociale (RECMA)*, issue 339, février 2016.

<http://www.recma.org/article/la-regulation-solidaire-en-kabylie-lexemple-du-village-de-tifilkout>

*Résumé issu de l'URL cité ci-haut:* « Dans le contexte algérien actuel, la main visible de l'Etat régulateur n'atteint pas les villages de montagne et le marché tend à accentuer la précarité des populations. Dans cette situation, l'idée que la régulation solidaire apparaisse en réaction à un cadre désespérant et par le biais de mécanismes internes opérants prend tout son sens. Suivant la méthode des fondateurs du solidarisme, cet article montre qu'en Kabylie, la régulation solidaire peut constituer une alternative réalisée dans la culture de la fraternité face à la défaillance irrémédiable des mécanismes classiques de régulation. »

## **ÉVALUATION**

*Evaluation methods / Métodos de evaluación*

### **The Impact of Employee Compensation and Financial Performance on Nonprofit Organization Donations**

Wenli Yan and Margaret F. Sloan. *The American Review of Public Administration*, volume 46, issue 2, pages 243-258, March 2016.

<http://arp.sagepub.com/content/46/2/243?etoc>

*Abstract excerpted from the URL cited above:* “This study focuses on the complex interaction between employee compensation and organizational financial performance. In particular, we investigate the impact of higher than median employee compensation on nonprofit donations and whether such impact is conditional on the financial performance of the organization. Using recent panel data from 10,206 nonprofit organizations across multiple tax designations, we test the hypotheses with Tobit maximum likelihood estimation that incorporates measures of employee compensation, financial performance, financial capacity, and controls for state factors and nonprofit type. Findings demonstrate that employee compensation above the median is unfavorable for donations overall; however, the negative effect is mitigated by sound financial performance. This study highlights the collective impact that exists between financial performance and employee compensation on organizational donative resources, directly speaks to an organization's internal capacity to raise private revenue, and adds subtlety to the ongoing discussions of how much is enough compensation for high-quality nonprofit leadership.”

### **Perspectives on Social Impact Measurement and Non-profit Organisations**

Michael Jay Polonsky, Stacy Landreth Grau and Sharyn McDonald. *Marketing Intelligence & Planning*, volume 43, issue 1, pages 80-98, February 2016.

<http://www.ingentaconnect.com/content/mcb/020/2016/00000034/00000001/art00005>

*Abstract excerpted from the URL cited above:* “Acknowledgement of the social impact created by organisations has become an increasingly frequent discussion among practitioners. The importance of such value creation cannot be understated, yet in an increasingly competitive funding environment, the need to articulate “true” value is paramount. The purpose of this paper is to examine how Australian and US managers of non-profit organisations (NPOs) and foundations view the measurement of the social impact of NPOs. The paper includes 19 in-depth interviews of non-profit professionals in the USA and Australia. Respondents included non-profit managers, foundation managers and consultants in both countries. The in-depth interviews found that in both countries respondents generally agreed that objective measures of impact are desirable, but recognised the difficulties in developing objective assessment frameworks enabling comparisons across the non-profit sector. These difficulties, as well as the implications for developing assessments of social value for NPOs, are discussed. This paper demonstrates that there is an opportunity to reposition reporting expectations. The NPO sector can pool together and build on each other's strengths and market their outcomes as a collective entity. A sector-wide approach provides potential for much needed within-sector mentoring and will showcase the rich and varied outcomes generated by NPOs. This research compares viewpoints in two Western countries, thus offering at least an exploratory examination of social impact assessment from an international perspective.

Additionally, this research shows commonalities in terms of what is valued and what is most difficult for non-profits when determining social impact.”

**Forging a Strategic and Comprehensive Approach to Evaluation Within Public and Nonprofit Organizations: Integrating Measurement and Analytics Within Evaluation**

*Kathryn Newcomer and Clinton T. Brass. American Journal of Evaluation, volume 37, issue 1, pages 80-99, March 2016.*

<http://aje.sagepub.com/content/37/1/80?etoc>

*Abstract excerpted from the URL cited above:* “The “performance movement” has been a subject of enthusiasm and frustration for evaluators. Performance measurement, data analytics, and program evaluation have been treated as different tasks, and those addressing them speak their own languages in their own circles. We suggest that situating performance measurement and data analytics within the broader field of evaluation would be theoretically parsimonious and fruitful. Scholars and practitioners of performance measurement and analytics may profitably use an evaluation mind-set and frame their tasks within the multidisciplinary field of evaluation practice. With this change in mind-set, we discuss some implications of viewing measurement, analytics, and other evaluation-related capacities within public organizations as part of an integrated, evaluation mission-support function. Working with other mission-support functions, evaluation capacity could be used by operating units to improve learning, strategy, and performance and better accomplish the mission. We outline steps that could be considered to help forge a more strategic and comprehensive approach to evaluation in public and nonprofit organizations.”

**Social Value and Economic Value in Social Enterprises: Value Creation Model of Spanish Sheltered Workshops**

*Ana J. Bellostas, Francisco J. López-Arceiz and Lydia Mateos. VOLUNTAS: International Journal of Voluntary and Nonprofit Organizations, volume 27, issue 1, pages 367-391, February 2016.*

<http://link.springer.com/article/10.1007/s11266-015-9554-6>

*Abstract excerpted from the URL cited above:* “Currently, social enterprise represents a clear commitment of the European Union (EU) to generate socially responsible economy. Sheltered Workshops are a manifestation of this phenomenon. Their study raises interest because they are able to create value by combining a social purpose with a commercial activity. Thus, we intend to analyze the relationship between the social impact and the economic returns of these entities. In Spain, results show a strong interaction between social value (proxy for social impact) and economic value (proxy for economic returns), which allows us to state that it is possible to develop socially responsible and financially viable activities. In addition, the estimation using instrumental variables reveals that economic value is the result of the social strategy that takes precedence in managing Sheltered Workshops.”

**Knowing and Governing: The Mapping of the Nonprofit and Voluntary Sector as Statecraft**

*Patricia Mooney Nickel, Angela M. Eikenberry. VOLUNTAS: International Journal of Voluntary and Nonprofit Organizations, volume 27, issue 1, pages 392-408, February 2016.*

<http://link.springer.com/article/10.1007/s11266-015-9552-8>

*Abstract excerpted from the URL cited above:* “Recent debate in *Voluntas* and elsewhere has paid a great deal of attention to the subject of mapping the nonprofit sector. However, very little attention has been paid to the ways in which the practice of mapping is a political mode of knowing and the ways in which knowing is governing. In this essay, we turn to critical theory and political anthropology in order to demonstrate how mapping as it is currently practiced is a mode of knowledge inquiry that facilitates statecraft. In light of these interdisciplinary perspectives, we wrestle with the implications of knowing—and thereby governing—voluntary collective organization in this manner. We conclude that this approach potentially disciplines the qualitative dimensions of democratic associational life and misrepresents the possibilities of social change.”

## GESTION

*Management / Gestión*

### **Tournant gestionnaire dans les structures associatives d'accueil de jeunes enfants : vers une remise en cause de la qualité des services**

Audrey Biegel et Vincent Lhuillier. *Revue Internationale de l'Économie Sociale (RECMA)*, issue 339, février 2016.  
<http://www.recma.org/article/tournant-gestionnaire-dans-les-structures-associatives-daccueil-de-jeunes-enfants-vers-une>

*Résumé issue de l'URL cité ci-haut: « La réforme du financement des établissements d'accueil de jeunes enfants par les CAF traduit le « tournant gestionnaire » qu'a dû prendre le secteur dans la période récente. Cette réforme crée des tensions multiples qui remettent fondamentalement en cause le modèle de qualité que défendent les structures associatives, a fortiori parentales. Dans cette recherche, nous avons procédé à une analyse détaillée des tensions que cette réforme implique sur différentes dimensions jouant un rôle déterminant dans la qualité des services fournis. »*

### **Producing and Reducing Gender Inequality in A Worker-Recovered Cooperative**

Katherine Sobering. *The Sociological Quarterly*, volume 57, issue 1, pages 129-151, Winter 2016.  
<http://onlinelibrary.wiley.com/doi/10.1111/tsq.12112/pdf>

*Abstract excerpted from the URL cited above: “Decades of feminist scholarship documents the persistence of gender inequality in work organizations. Yet few studies explicitly examine gender inequality in collectivist organizations like worker cooperatives. This article draws on the “theory of gendered organizations” to consider how gender operates in a worker-recovered cooperative in contemporary Argentina. Based on ethnographic and archival research in Hotel B.A.U.E.N., this article finds that although gender remains a salient feature of the workplace, the cooperative has also adopted policies that take steps toward addressing gender inequality. It concludes by offering an updated theoretical framework for the future study of “gendered organizations.”*

### **Diversity in the Nonprofit and Voluntary Sector**

Judith Y. Weisinger, Ramón Borges-Méndez and Carl Milofsky. *Nonprofit and Voluntary Sector Quarterly*, volume 45, issue 1 (1S), pages 3-27, February 2016.  
[http://nvs.sagepub.com/content/45/1\\_suppl/3S?etoc](http://nvs.sagepub.com/content/45/1_suppl/3S?etoc)

*Abstract excerpted from the URL cited above: “In this introductory essay to the special issue of *Nonprofit and Voluntary Sector Quarterly* on diversity, we begin by reviewing management research on diversity in nonprofits. The preponderance of this research focuses on demographic representation. While more contemporary approaches emphasize inclusion in decision making, even this approach falls significantly short because group categorization and identity have become increasingly complex and fluid. We ultimately explore a values approach to diversity, where the fact that people are inherently diverse is recognized and valued in all organizational activities. The final section of this introduction reviews articles included in the special issue. We conclude that the diversity concept must move well beyond a managerial approach to include broader social theories, giving deep consideration to concepts of identity, power dynamics and hidden interest conflicts in diversity efforts, and the ways that societal diversity affects the dynamics of volunteering and the structuring of nonprofit organizations.”*

### **Nonprofit Organizations Becoming Business-Like: A Systematic Review**

Florentine Maier, Michael Meyer and Martin Steinbereithner. *Nonprofit and Voluntary Sector Quarterly*, volume 45, issue 1, pages 64-86, February 2016.  
<http://nvs.sagepub.com/content/45/1/64?etoc>

*Abstract excerpted from the URL cited above: “By now, the becoming business-like of nonprofit organizations (NPOs) is a well-established global phenomenon that has received ever-growing attention from management and organization studies. However, the field remains hard to grasp in its entirety, as researchers use a multitude of similar, yet distinct, key concepts. The considerable range and complexity of these overlapping notions create major challenges: Scholars struggle to position their work in a larger context; it is not easy to build on previous findings and methodological developments; and research gaps are difficult to identify. The present article presents the first systematic literature review to confront those challenges by reviewing 599 relevant sources. In a first step, various key concepts are clarified. Second, the field is mapped according to three research foci:*

causes of NPOs becoming business-like, organizational structures and processes of becoming business-like, and effects of becoming business-like. From this, we draw conclusions and make suggestions for further research.”

### **Strategy and Structure in High-Performing Nonprofits: Insights from Iberoamerican Cases**

Enrique Ogliastrì, Urs P. Jäger and Andrea M. Prado. *VOLUNTAS: International Journal of Voluntary and Nonprofit Organizations*, volume 27, issue 1, pages 222-248, February 2016.

<http://link.springer.com/article/10.1007/s11266-015-9560-8>

*Abstract excerpted from the URL cited above:* “Some nonprofits evolve from small into large international organizations. For years, “structure follows strategy” (Chandler) has been the dictum to explain organizational strategic changes like the ones in nonprofits. But scholars also recognized organization structure to be a precondition to carry out certain strategies. Nevertheless, research on structure and strategy in nonprofits is limited. This paper explores the mutual influence of organization structure and strategy in high-performing nonprofits in Iberoamerica based on a secondary analysis of 20 unpublished research cases of the Social Enterprise Knowledge Network. It follows the research question: Which organizations’ strategies and structures characterize high-performing nonprofits over time? Four types of organizing patterns emerged: starting-up, professionalizing, decentralizing, and conglomerating.”

### **Banques coopératives : de l’idéal solidaire à la réalité des salaires**

Gilles Caire, Pascal Glémain et Sophie Nivoix. *Revue Internationale de l’Économie Sociale (RECMA)*, issue 339, février 2016.

<http://www.recma.org/article/banques-cooperatives-de-lideal-solidaire-la-realite-des-salaires>

*Résumé issu de l’URL cité ci-haut:* « Interroger les rémunérations dans l’économie sociale et solidaire (ESS) en général est une question sensible. Cela l’est tout autant dans le secteur bancaire, dont l’image n’est pas des plus positives depuis la crise dite des subprimes de 2008. Traiter des rémunérations au sein des banques coopératives devient dès lors une entreprise doublement délicate. De plus, si la question de l’emploi dans l’ESS et de sa qualité a déjà été abordée par les travaux de Richez-Battesti et alii (1), il n’existe pas à notre connaissance d’état des lieux des rémunérations au sein des groupes bancaires coopératifs. Dans le cadre de cet article, nous proposons une première analyse comparative entre les banques coopératives et les banques capitalistes (2). A la question « les salariés des établissements bancaires coopératifs sont-ils plus ou moins bien rémunérés que ceux qui travaillent dans les établissements bancaires commerciaux ? », nous tentons d’apporter une réponse de la façon la plus objective possible, en nous appuyant sur les données des documents de référence publics (rapports d’activité, rapports financiers, rapports RSE) et des bilans sociaux (lorsqu’ils sont disponibles) des cinq grands groupes bancaires privés français coopératifs ou commerciaux : Crédit agricole-LCL (CA), BPCE, Crédit mutuel- CIC (CM), BNP Paribas (BNPP) et Société générale (SG). Après un bref rappel de l’état des connaissances quant aux rémunérations dans l’économie sociale reposant sur l’analyse des déclarations annuelles de données sociales (DADS), nous observons les rémunérations moyennes dans les banques, puis les inégalités qui transparaissent au travers des grilles salariales. Ensuite, nous nous intéressons aux rémunérations hors salaire, à savoir la participation, l’intéressement, voire l’abondement lorsqu’il était mentionné. Enfin, il nous a paru nécessaire de comparer la situation des hommes et des femmes, ainsi que celle des mandataires sociaux et des administrateurs. Ces divers éléments sont abordés à la fois au niveau national des groupes et au niveau de trois caisses régionales coopératives. »

## **INNOVATION SOCIALE**

*Social innovation / Innovación social*

### **La transformation sociale par l’innovation sociale (livre)**

Juan-Luis Klein, Annie Camus, Christian Jetté, Christine Champagne, Matthieu Roy (s. direction). *Presse de l’Université du Québec, collection : Innovation Sociale*, 494 pages, février 2016.

<http://www.puq.ca/catalogue/livres/transformation-sociale-par-innovation-sociale-2878.html>

*Résumé issu de l’URL ci-haut :* « Les innovations sociales, à la manière de bougies d’allumage, engendrent des actions collectives qui proposent des solutions différentes de celles des pratiques dominantes en mettant l’économie au service des personnes et de la société. Or la simple multiplication des innovations sociales ne peut générer la transformation sociale à elle seule. La mise en relation des mouvements sociaux et de leur visée émancipatoire est nécessaire pour façonner de nouvelles normes et règles et mettre en place de nouveaux sentiers institutionnels. Ce sont certains de ces nouveaux sentiers que montrent les textes regroupés dans cet

ouvrage. Fruit du iv<sup>e</sup> Colloque international du Centre de recherche sur les innovations sociales, il expose les enjeux que pose la transformation sociale par l'innovation sociale et les documente par des illustrations ciblées sur des thématiques ou des expériences précises. Une discussion théorique sur le lien entre l'innovation sociale et la transformation sociale est d'abord proposée, puis les méthodes d'analyse de l'innovation sociale, le partage de connaissance entre les chercheurs et les acteurs sociaux, le rôle de l'État et des politiques publiques, l'économie solidaire et la place de l'entreprise sociale sont abordés. L'ensemble des textes analytiques et des textes illustratifs de cet ouvrage offre des pistes de réflexion sur la transformation sociale par l'innovation sociale, c'est-à-dire sur la façon dont certaines expérimentations aboutissent à la transformation de la société. L'ouvrage met ainsi de l'avant le rôle des citoyens et des organisations qui travaillent pour le bien-être des collectivités en expérimentant des solutions à leurs problèmes et en se mobilisant pour exiger leur reconnaissance. Il vise à poser les jalons pour comprendre et participer à la reconstruction sociale déjà à l'œuvre, dans le but de la renforcer. »

## POLITIQUES PUBLIQUES

*Public Policies / Políticas Publicas*

### **'Best of Both Worlds'? A Comparison of Third Sector Providers in Health Care and Welfare-to-Work Markets in Britain**

*Heins Elke and Bennett Hayley. Social Policy and Administration, volume 50, issue 1, pages 39-58, January 2016.*

<http://www.ingentaconnect.com/content/bpl/spol/2016/00000050/00000001/art00003>

*Abstract excerpted from the URL cited above:* "This article compares the welfare markets in primary health care and 'welfare-to-work' in the UK since the late 1990s. A longitudinal comparison of two different policy areas enables us to study the context in which marketization and the resulting shift of welfare provision takes place. We outline the general background of the market-based reforms and highlight in what way policymakers have ascribed third sector organizations (TSOs) a number of positive characteristics, particularly the ability to address concerns about well-known market failures. While consecutive governments promoted these organizations as welfare providers, case studies of two illustrative provider organizations in each policy area reveal a number of problems regarding their distinctiveness in increasingly competitive welfare markets."

### **La structuration politique de l'ESS à l'épreuve du territoire Analyse d'une organisation départementale de représentation de l'ESS**

*Jean-Joël Fraizy. Revue Internationale de l'Économie Sociale (RECMA), issue 339, Février 2016.*

<http://www.recma.org/article/la-structuration-politique-de-less-lepreuve-du-territoire-analyse-dune-organisation>

*Résumé issu de l'URL ci-haut:* « Le phénomène de la représentation est caractéristique des relations entre Etat et société et concerne l'ensemble des champs du monde social. Il reste pourtant un objet d'étude peu abordé en ce qui concerne l'ESS. A partir d'une approche en science politique, nous proposons une analyse de l'activité de représentation politique de l'ESS dans une organisation départementale. Nous revenons sur les différentes étapes de la création de cette dernière, puis nous déclinons les référentiels qui composent le mode de représentation de l'ESS en son sein. Enfin, nous exposons en quoi cette structure nous apparaît dans ce cadre comme une organisation patronale originale. »

### **Winning a Battle but Losing the War? Third Sector and Social Policy in Latin America: The Case of Uruguay**

*Cecilia Rossel. VOLUNTAS: International Journal of Voluntary and Nonprofit Organizations, volume 27, issue 1, pages 146-165, February 2016.*

<http://link.springer.com/article/10.1007/s11266-015-9569-z>

*Abstract excerpted from the URL cited above:* "This paper analyzes some aspects of the third sector's involvement process in the provision of public social services. Using evidence garnered in previous research based on in-depth interviews, I offer elements toward an assessment of the consequences this process has produced not only in terms of the gains and losses it has produced for social policy, but also for the very identity and constitutive characteristics of the third sector. The evidence hereby compiled strengthens skepticism toward the hypothesis that sees a transformative potential in the role of the third sector in social policy in Latin America. This skepticism arises from issues detected by involved actors themselves and that are linked to the weakness of the sector as a whole."



## CONCEPTS ET DÉFINITIONS

*Concepts and definitions / Conceptos y definiciones*

### 'Just sisters doing business between us': Gender, social entrepreneurship and entrepreneurial resilience in rural Malaysia

Adnan Airil Haimi Mohd, Jaafar Riza Emifazura, Nasir Zarul Azhar and Mohtar Nor Marini. *International Journal of Entrepreneurship and Small Business*, volume 17, issue 2-3, pages 273-288, February 2016.

[http://www.scopus.com/record/display.uri?eid=2-s2.0-](http://www.scopus.com/record/display.uri?eid=2-s2.0-84953426372&origin=SingleRecordEmailAlert&txGid=71DC4BEEDB0E40203F11B7B892D91B7A.WIW7NKKC52nnQNxjqAQrIA%3a1)

[84953426372&origin=SingleRecordEmailAlert&txGid=71DC4BEEDB0E40203F11B7B892D91B7A.WIW7NKKC52nnQNxjqAQrIA%3a1](http://www.scopus.com/record/display.uri?eid=2-s2.0-84953426372&origin=SingleRecordEmailAlert&txGid=71DC4BEEDB0E40203F11B7B892D91B7A.WIW7NKKC52nnQNxjqAQrIA%3a1)

*Abstract excerpted from the URL cited above:* "As part of a large-scale effort to examine the effectiveness of the Malaysian '1Azam' (literally '1Resolution') poverty reduction and eradication program through entrepreneurship education and support, this paper centres on Sabah, on the island of Borneo (also considered one of the poorest states in Malaysia). Our focus is an 'informal rural social cooperative' of more than 20 women entrepreneurs led by 48 years old homemaker turned entrepreneur 'Annie'. Employing a broad narratological framework to collect and analyse stories of lived experiences, we built a large textual data record of 'Annie's Co-op' for a period of 12 months. The 'thick' findings indicate that within their rural business venture, the participants play important roles as breadwinners for their families and as social entrepreneurs for their community; acting as one unit they demonstrate not just strategies of resilience but also a spirit of social duty despite barriers and challenges to their entrepreneurialism."

### Social Enterprise Among University-Based Centers in US Schools of Social Work

Sliva Shannon M. and Hoefer Richard. *Social Work Education*, volume 35, issue 1, pages 50-64, February 2016.

<http://www.ingentaconnect.com/content/routledg/cswe/2016/00000035/00000001/art00005>

*Abstract excerpted from the URL cited above:* "Globally, social enterprise is used increasingly by nonprofit organizations to create new funding streams in the face of dwindling public funds. In light of evidence that institutions of higher education are making similar adaptations, this study explores the extent to which academic centers in US schools of social work are using social enterprise strategies to fund mission efforts. Interviews with the directors of 16 social work research centers in 14 states reveal incentives and barriers that exist at multiple levels and considerably impact the potential viability of social enterprise in the social work academic setting. Implications for institutions of higher education and social work scholars are discussed."

### Les coopératives d'activités et d'emploi : accompagner autrement pour entreprendre autrement

Emile-Michel Hernandez et Laëtitia Lethielleux. *Revue Internationale de l'Économie Sociale (RECMA)*, issue 339, février 2016.

<http://www.recma.org/article/les-cooperatives-dactivites-et-demploi-accompagner-autrement-pour-entreprendre-autrement>

*Résumé issue de l'URL cité ci-haut:* « L'objet de cet article est de présenter les coopératives d'activités et d'emploi (CAE) comme une réponse apportée par l'économie sociale et solidaire (ESS) à la problématique de l'accompagnement entrepreneurial. Ces structures constituent un mode d'accompagnement original permettant de sécuriser un processus entrepreneurial collectif dans un cadre salarial. Un travail empirique, réalisé auprès de plusieurs d'entre elles, présente leur public, ce qu'il recherche, ce qu'il en retire, ainsi que le rôle éducatif joué par les CAE pour le sensibiliser à l'ESS. »

## AUTRES

Other / Otros

### Religion and social economics (a systemic theory of organic unity)

Choudhury Masudul Alam. *International Journal of Social Economics*, volume 43, issue 2, pages 134-160, February 2016.

[http://www.scopus.com/record/display.uri?eid=2-s2.0-](http://www.scopus.com/record/display.uri?eid=2-s2.0-84954568956&origin=SingleRecordEmailAlert&txGid=F4DCA8465C746CC8F1939A1DE88796A4.aXczxbyuHHiXg)

[84954568956&origin=SingleRecordEmailAlert&txGid=F4DCA8465C746CC8F1939A1DE88796A4.aXczxbyuHHiXg](http://www.scopus.com/record/display.uri?eid=2-s2.0-84954568956&origin=SingleRecordEmailAlert&txGid=F4DCA8465C746CC8F1939A1DE88796A4.aXczxbyuHHiXg)  
alW6Ho7g%3a1

*Abstract excerpted from the URL cited above:* "A methodological study of religion including moral, ethical, and social values and economics takes us into the search, discovery, and establishment of a formal epistemological premise. Social economics is now studied as a methodological investigation of evolutionary and embedded systems integrating the moral, social, and economic systems. Thus an integrated theory of religion representing the realm of moral and social values and economics is formalized. The paper aims to discuss these issues. The author writes on the conjoint methodological perspective of the integrated domain of religion and economics. A formal ontology of the unified field of religion and economics is established in such an inter-causal and organically unified realm of moral, social, and economic values. A phenomenological model of the unified worldview that applies to a systemic concept of "everything" emerges. This methodology and the immanent phenomenological model relating to it convey the principle of inter-systemic organic symbiosis by a unique and universal worldview. Findings - The systemic integration between religion and economics is formally studied within the immanent system methodology that formalizes inter-disciplinary symbiosis. The result is a new formal model of integration between religion and social economics. Empirical work can further expand the scope of the paper. Immense social, ethical, and cross-cultural implications emanate from the study. Social implications - The morality and ethical implications of religious values are imputed in the formal model and implications of the social economy. The paper is of an original nature in establishing the episteme and formalism of integration between ethical and moral values of religion into the structure of the social economy. From this both a theoretical rigor as well as logical formalism can be drawn."

### Uses of Macro Social Theory: A Social Housing Case Study

Bevan Chris and Cowan Dave. *Modern Law Review*, volume 79, issue 1, pages 76-101, January 2016.

<http://www.ingentaconnect.com/content/bpl/mlr/2016/00000079/00000001/art00003>

*Abstract excerpted from the URL cited above:* "This article reflects on the use of macro social theoretical perspectives to explain micro social issues, using social housing allocations as a case study. In contrast to a number of social theoretical examinations of social housing allocation schemes in recent years, spanning socio-legal studies, we argue that 'cookie-cutter' theories may overlook other positions and counter-factual scenarios. We draw on a sample of local authority allocation schemes to reflect on the growing category of households (commonly termed 'unhouseables' by housing officers) which are excluded from appearing on such schemes because of their former housing deviance or some other disqualification. We offer a set of reflections grounded in our data, which focus on sustainability. Thus, rather than point to particular rationalities or the like, we offer particular housing issues as explanatory factors – including the declining stock and financial 'competitiveness' of social housing management – as well as a rise in punitiveness."

## VARIA

### Panorama sectoriel des entreprises coopératives

Coop FR, *Les Entreprises Coopératives*, Édition 2016.

<http://www.entreprises.coop/images/documents/outilscom/panorama2016/coopfr-panorama-2016-web.pdf>

*Résumé issue de l'URL cité ci-haut:* « Tous les deux ans, Coop FR, structure de regroupement et de promotion de toutes les coopératives de France dans la diversité de leurs champs d'intervention et de leurs statuts juridiques, publie le panorama sectoriel des entreprises coopératives qui répond à plusieurs attentes. En parcourant ce panorama vous comprendrez mieux le rôle essentiel que jouent les coopératives dans le dynamisme de nos villes et de nos territoires ruraux. Comme d'autres composantes de l'Économie Sociale et Solidaire, les coopératives sont source d'activité et donc de vie pour les habitants de nos territoires. Il est important de relever qu'aujourd'hui le secteur des coopératives créées par des personnes physiques connaît de nouveaux

développements. Au-delà des coopératives de consommateurs ou dans les banques coopératives, de nouveaux secteurs comme les coopératives d'habitants ou le renouveau des coopératives d'étudiants apportent une nouvelle vigueur au secteur. N'oublions pas tous les espoirs que représente le secteur des énergies renouvelables pour que le secteur coopératif soit le fer de lance d'une indispensable transition énergétique citoyenne induite par l'adoption de l'accord de Paris lors de la COP21. Dans le domaine des coopératives de personnes morales ou de professionnels, comme les coopératives de commerçants ou d'artisans, les développements restent soutenus car les structures de coopération entre pairs contribuent au renforcement de tous et de chacun des membres participants, le plus souvent dans l'intérêt global de l'ensemble de l'économie locale et nationale. »

## APPELS À CONTRIBUTIONS

*Calls for contributions / Convocatorias de artículos*

- ***Emerging Business Models and Managerial Strategies in the Nonprofit Sector.*** *Calls for chapters.*  
Deadline for submission: **February 28<sup>th</sup>, 2016.** (RECALL)
- ***Co-operative studies in education curricula. New forms of learning and teaching.*** *Conference organized by the The Ruralia Institute of the University of Helsinki.* May 30<sup>th</sup> - 31<sup>rd</sup>, 2016. Helsinki, Finland. Deadline for submission: **February 28<sup>th</sup>, 2016.**
- ***Cooperatives: Impacts and Power to Act.*** *Scientific conference in International Summit of Cooperatives organised by Desjardins and International co-operative alliance.* October 11<sup>th</sup>-13<sup>th</sup>, 2016. Québec, QC, Canada. Deadline for submission: **February 29<sup>th</sup>, 2016.** (RECALL)
- ***Advancing Democratic Governance in the Developing World: The Role of Conflict, Complementarity, and Collaboration in Fostering Democratic Ideals, Practices, and Institutions.*** *3<sup>rd</sup> International Conference on Democratic Governance in the Developing World.* July 18<sup>th</sup> - 19<sup>th</sup>, 2016. Washington, USA. Deadline for submission: **1<sup>st</sup> March, 2016.**
- ***Living Labs, innovation sociale et territoire/ Living Labs, social innovation and territory.*** *Numéro spécial de la Revue canadienne des sciences régionales/ Canadian Journal of Regional Science.* Date limite pour soumission: **31 mars 2016.** (RECALL)
- ***18<sup>th</sup> Conference of International Association for the Economics of Participation.*** *This conference take place every two years, provide an international forum for presentations and discussions of current research on the economics of participation.* Deadline for submission: **March 31<sup>st</sup>, 2016.** (RECALL)
- ***Social innovation in the 21<sup>st</sup> Century: Beyond Welfare Capitalism?*** *The 8<sup>th</sup> International Social Innovation Research Conference organized by the Yunus Centre for Social Business and Health at Glasgow Caledonian University, EMES institutional member.* September 5<sup>th</sup> - 7<sup>th</sup>, 2016. Glasgow, United Kingdom. Deadline for submission: **April 1<sup>st</sup>, 2016.** (Rappel)
- ***La contribución de las cooperativas al desarrollo sostenible.*** *IX Encuentro de Investigadores Latinoamericanos en Cooperativismo organizad bey te Red Latinoamericana de Investigadores en Cooperativismo.* 13 - 14 Octubre 2016. Universidad Andina Simón Bolívar, Quito – Ecuador. Plazo para de presentación: **29 abril 2016.**
- ***Blurring Sector Boundaries & New Organizational Forms.*** *Special issue of the Journal of Sport Management with a focus on social enterprises and sport.* Deadline for submission: **May 27<sup>th</sup>, 2016.** (RECALL)

- **Gestion des entreprises sociale et solidaire (GESS)**. 4<sup>èmes</sup> Journées Internationales de Recherche organisées par la Chaire ESS, Laboratoire Gains-Argumans (Université du Maine) en partenariat avec le Projet ICSEM International Comparative Social Enterprise Model. 5 décembre 2016. Le Mans, France. Date limite pour soumission: **31 mai 2016**.
- **The Collaborative Dynamic in Social Entrepreneurship**. Special issue of *Entrepreneurship & Regional Development: An International Journal*. Deadline for submission: **June 1<sup>st</sup>, 2016**.
- **Contemporary issues in social enterprise education**. Special issue of the *Corporate Governance: The International journal of business in society*. Deadline for submission: **June 30<sup>th</sup>, 2016**.
- **Enterprise Before and Beyond Benefit: A Transdisciplinary Research Agenda for Prosocial Organizing**. Special issue of the *Journal of Business Venturing*. Deadline for submission: **December 1<sup>st</sup>, 2016**.

## ÉVÉNEMENTS À VENIR

Events / Eventos

- **Forum nord-américain de l'économie sociale et solidaire**. Forum organisé par RIPESS-NA (Intercontinental Network for the Promotion of the Social Solidarity Economy-N. America). **08 - 10 avril 2016**. **Détroit, Michigan, États-Unis**. (RECALL)
- **Cross-Sector Partnerships for Systemic Change: Rethinking Goals, Governance, and Organizational Forms**. 5<sup>th</sup> International Symposium on Cross Sector Social Interactions. **April 17<sup>th</sup> - 19<sup>th</sup>, 2016**. **Toronto, Ontario, Canada**. (RECALL)
- **La reconnaissance du savoir en innovation sociale : vers une transformation sociale axée sur l'intérêt général**. Colloque organisé par le Centre de recherche sur les innovations sociales (CRISES) et le Centre interdisciplinaire de recherche et d'information sur les entreprises collectives (CIRIEC-Canada) dans le cadre du 84<sup>ème</sup> Congrès de l'ACFAS. **9 et 10 mai**. **Montréal, Québec, Canada**.
- **Econous2016**. Congrès canadien sur le développement économique communautaire organisé par le Réseau canadien de développement économique communautaire (RCDÉC) et la Corporation d'employabilité et de développement économique communautaire (CEDEC). **18 au 20 mai 2016**. **Montréal, Québec, Canada**. (Rappel)
- **Societies in transition – Social and solidarity economy, the commons, public action and livelihood**. The 2<sup>nd</sup> EMES-Polanyi International Seminar organized by EMES in collaboration with the European Institute of Political Economy Karl Polanyi and the Conservatoire national des arts et métiers. **May 19<sup>th</sup> - 20<sup>th</sup>**. **Paris, France**. (RECALL)
- **New Strategies for Co-operatives: Understanding and Managing Co-operative Creation, Transition and Transformation**. International research conference organized by the University of Almeria (UAL) and the UAL-Coexphal Chair. **May 24<sup>th</sup> -27<sup>th</sup>, 2016**. **Almeria, Spain**. (RECALL)
- **Les « communs » et l'économie sociale et solidaire. Quelles identités et quelles dynamiques communes ?** XVI<sup>e</sup> Rencontres du Réseau interuniversitaire de l'économie sociale et solidaire (RIUESS) organisées par l'Université Paul-Valéry Montpellier 3. **25 au 27 mai 2016**. **Montpellier, France** (Rappel)

- 
- **2016 Doctoral Colloquium of the European Academy of Management (EURAM).** *This colloquium is organized by UPEC (Université Paris-Est Créteil Val De Marne) and French Business School. May 29<sup>th</sup>-31<sup>st</sup>, 2016. Paris, France. (RECALL)*
  - **Nonprofits and the Social Economy: Energizing Communities.** *The Ninth Annual Conference of the Association for Nonprofit and Social Economy Research (ANSER) organised by the University of Calgary. June 1<sup>st</sup> - 3<sup>rd</sup>, 2016. Calgary, Alberta, Canada. (RECALL)*
  - **Stimuler les communautés: Quand les coopératives alimentent la pratique démocratique!** *Conférence conjointe de l'Association canadienne pour les études en coopération (ACÉC) et de l'Association of Cooperative Educators (ACE). 1-3 juin 2016. Calgary, Alberta, Canada. (RECALL)*
  - **Public and Non-Profit Management (PM&NPM).** *Sub-them at the 2016 conference of EURAM (European Academy of Management) organized by UPEC (Université Paris-Est Créteil Val De Marne) and French Business Schools. June 1<sup>st</sup> - 4<sup>th</sup>, 2016. Paris, France. (RECALL)*
  - **The Third Sector in Transition: Accountability, Transparency, and Social Innovation.** *12<sup>th</sup> International Conference of the International Society for Third Sector Research (ISTR). June 28<sup>th</sup> – July 1<sup>st</sup>, 2016. Stockholm, Sweden. (RECALL)*
  - **Cooperatives as a Fortress of Participation?** *55 Sub-them at 32<sup>nd</sup> EGOS (European Group of Organisational Studies) Colloquium 2016 organized by the University of Naples Federico II. July 7<sup>th</sup> - 8<sup>th</sup>, 2016. Naples, Italy. (RECALL)*
  - **The three SE pillars: Social Entrepreneurship, Social Economy and Solidarity Economy.** *The 5<sup>th</sup> EMES International PhD Summer School organized by EMES network in partnership with Glasgow Caledonian University and the Yunus Centre for Social Business and Health (GCU-YC). June 22<sup>th</sup> – 25<sup>th</sup>, 2016. Glasgow, Scotland, UK. (RECALL)*
  - **Défi néolibéral et réponses sociologiques: économie solidaire, innovation sociale, associations et action publique.** *Thème 27 (CR.27) du XX<sup>e</sup> Congrès international des sociologues de langue française (AISLF) organisé par le bureau de l'AISLF, l'Université de Montréal et l'Université du Québec à Montréal. 4-8 juillet 2016. Montréal, Québec, Canada. (Rappel)*
  - **Territoires et frontières: le développement à l'épreuve des régions frontalières.** *53<sup>ème</sup> colloque de l'Association de Science Régionale de Langue Française organisé par l'Université du Québec en Outaouais. 7 au 9 juillet 2016, Gatineau, Québec, Canada. (Rappel)*
  - **L'innovation sociale et les nouveaux modèles d'action en développement territorial.** *Session spéciale au 53<sup>ème</sup> colloque de l'Association de Science Régionale de Langue Française. 7 au 9 juillet 2016, Gatineau, Québec, Canada. (Rappel)*
  - **Un autre monde est nécessaire, ensemble il devient possible!** *Forum social mondial 2016. 9 au 14 août 2016. Montréal, Québec (Canada). (Rappel)*
  - **Forum mondial de l'économie sociale.** *3<sup>ème</sup> édition du Global Social Economy Forum - GSEF2016 coorganisé par la Ville de Montréal et le Chantier de l'économie sociale. 7 au 9 septembre 2016. Montréal, QC, Canada. (Rappel)*
  - **Local Government and Social Economy Stakeholders. Allies for the intelligent and Sustainable development of Cities.** *Global Social Economy Forum - GSEF2016 co-organized by the City of Montreal and the Chantier de l'économie sociale. September 7<sup>th</sup> - 9<sup>th</sup>, 2016. Montréal, Québec, Canada. (Rappel)*

- **11<sup>th</sup> European Conference on Innovation and Entrepreneurship.** *This conference ECIE 2016 is being held co-hosted by JAMK University of Applied Science and Jyväskylä University School of Business and Economics in Finland. September 15<sup>th</sup> - 16<sup>th</sup>, 2016. Jyväskylä, Finland. (RECALL)*
- **Cooperative Societies.** *Mini Track in the 11<sup>th</sup> European Conference on Innovation and Entrepreneurship (ECIE). September 15<sup>th</sup> - 16<sup>th</sup>, 2016. Jyväskylä, Finland. (RECALL)*
- **Les politiques publiques face aux enjeux sociaux et démocratiques de la mondialisation. Quels projets pour l'économie publique, sociale et coopérative ?** *31<sup>ème</sup> édition du congrès international du CIRIEC organisée par CIRIEC France. 22 et 23 septembre 2016. Reims, France. (Rappel)*
- **3<sup>ème</sup> Sommet international des coopératives.** *Organisé par Desjardins et l'Alliance Coopérative Internationale. 11 – 13 octobre 2016. Québec, QC, Canada. (RAPPEL)*

#### CONDITIONS D'UTILISATION ET DE DIFFUSION

*Conditions of use / Condiciones del uso*

Si vous désirez utiliser ou diffuser d'une façon régulière le contenu de ce bulletin, en tout ou en partie, veuillez d'abord nous en aviser par courriel à : [ecosoc-veille@uqam.ca](mailto:ecosoc-veille@uqam.ca). S'il s'agit d'une utilisation ponctuelle, nous vous demandons de citer le bulletin ECO-SOC INFO, ainsi que ses auteurs, et d'indiquer notre site Internet: [www.chaire.ecosoc.uqam.ca](http://www.chaire.ecosoc.uqam.ca).

Nous accordons nous-mêmes une attention particulière au respect des droits d'auteurs. S'il manque de l'information au sujet d'une référence citée dans le bulletin, veuillez nous en aviser; nous ferons les modifications nécessaires.

If you want to broadcast the content of our bulletin, please make sure you clearly mention the ECO-SOC INFO newsletter and its authors as the primary source of information, indicating as well the address of our website: [www.chaire.ecosoc.uqam.ca](http://www.chaire.ecosoc.uqam.ca).

Accurate copyright information is mandatory to us. If you identify any lack of information about a reference cited in this newsletter, please inform us; we will make the necessary changes.

Si desean difundir el contenido de nuestro boletín, le rogamos de identificar el boletín ECO-SOC INFO y sus autores como fuente de la información, y de transmitir la dirección de nuestro sitio Web: [www.chaire.ecosoc.uqam.ca](http://www.chaire.ecosoc.uqam.ca).

Nos damos una especial atención al respeto de los derechos de autor. Si faltan informaciones acerca de una referencia citada en el boletín, por favor háganoslo saber; vamos a hacer los cambios necesarios.

**ABONNEMENT / Subscription / Suscripción :** [ecosoc-veille@uqam.ca](mailto:ecosoc-veille@uqam.ca)

**QUESTIONS ? COMMENTAIRES ? / Questions and suggestions / Preguntas y sugerencias :** [ecosoc-veille@uqam.ca](mailto:ecosoc-veille@uqam.ca)

Vous avez mis la main sur une publication ou une information susceptible d'intéresser les chercheurs en économie sociale ou dans des domaines connexes? N'hésitez pas à nous la faire parvenir! [ecosoc-veille@uqam.ca](mailto:ecosoc-veille@uqam.ca)