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ARTICLES ET MONOGRAPHIES

PERIODIC ARTICLES AND PUBLICATIONS / ARTÍCULOS Y PUBLICACIÓNES

GOUVERNANCE ET INTÉRÊT GÉNÉRAL

GOVERNANCE AND GENERAL INTEREST / GOBERNANZA Y INTERÉS GENERAL

Democratic Participation in Voluntary Associations: A Multilevel Analysis of Sports Clubs in Europe

MODES DE DÉVELOPPEMENT ET DE FINANCEMENT

MODES OF DEVELOPMENT AND FINANCING / MODOS DE DESAROLLO Y DE FINANCIAMIENTO

From Nomadic Communitarianism to Civil Socialism: Searching for the Roots of Civil Society in Rural Kazakhstan

Économie politique des associations. Transformation des organisations de l'économie sociale et solidaire

Identifying the Impact of Crisis on Cooperative Capital Constraint. A Short Note on French Craftsmen Cooperatives

ÉVALUATION

EVALUATION/ EVALUACIÓN

Transforming Good Intentions into Social Impact: A Case on the Creation and Evolution of a Social Enterprise

Measuring the Impact of a Social Enterprise —Case Study CONCORDIA Bakery, Romania

GESTION

MANAGEMENT / GESTIÓN

Social Capital in Emerging Collaboration between NPOs and Volunteers:

Performance Effects and Sustainability Prospects in Disaster Relief

The Decision to Advertise Nonprofit Accreditation Status

Dynamics of Institutional Logics in a Cross-Sector Social Partnership: The Case of Refugee Integration in Germany

Towards an Appreciation of Ethics in Social Enterprise Business Models Responding to Value Pluralism in Hybrid Organizations

POLITIQUES PUBLIQUES

PUBLIC POLICIES / POLÍTICAS PÚBLICAS

Citizens in Action, What Do They Accomplish? A Systematic Literature Review of Citizen Initiatives, Their Main Characteristics, Outcomes, and Factors

Envisioning the 'Sharing City': Governance Strategies for the Sharing Economy

CONCEPTS ET DÉFINITIONS

CONCEPTS AND DEFINITIONS / CONCEPTOS Y DEFINICIONES

Theory of Social Enterprise and Pluralism Social Movements, Solidarity Economy, and Global South

Associations of Migrants in Spain: An Enquiry into Their Digital Inclusion in the "Network Society" in the 2010s

AUTRES

OTHER / OTROS

Turkey's Tamed Civil Society: Containment and Appropriation under a Competitive Authoritarian Regime

The Informal Social Solidarity Civil Society Sector in Greece at Times of Crisis Fabriquer l'Égalité, Manifeste pour en finir avec le sexisme dans l'ESS

Managing Institutional Complexity through Strategy and Structure: the Experience of Sri Lanka's Peak Business Interest Associations

NUMÉROS SPÉCIAUX

SPECIAL ISSUES/ NÚMEROS ESPECIALES

Sharing Economy, Sharing Responsibility? Corporate Social Responsibility in the digital Age

APPELS À CONTRIBUTIONS

CALLS FOR CONTRIBUTIONS AND / CONVOCATORIAS DE ARTÍCULOS

ÉVÉNEMENTS À VENIR

EVENTS / EVENTOS

ARTICLES ET MONOGRAPHIES

Periodic articles and publications / Artículos y publicaciónes

GOUVERNANCE ET INTÉRÊT GÉNÉRAL

Governance and general interest / Gobernanza y interés general

Democratic Participation in Voluntary Associations: A Multilevel Analysis of Sports Clubs in Europe

Bjarne Ibsen, Karsten Elmose-Østerlund, Svenja Feiler, Christoph Breuer, Ørnulf Seippel, Jan-Willem Van der Roest and Jeroen Scheerder. VOLUNTAS: International Journal of Voluntary and Nonprofit Organization, 30, issue 5, pages 1148–1163, October 2019.

https://link.springer.com/article/10.1007/s11266-018-00088-

y?wt_mc=alerts.TOCjournals&utm_source=toc&utm_medium=email&utm_campaign=toc_11266_30_5

Abstract excerpted from the URL cited above: "Non-profit associations are usually democratically organized, and this feature plays a legitimizing role for the public support to associations. This article examines which characteristics at country level, organizational level and individual level can explain variations with regard to member engagement in the association democracy in sports clubs in Europe. The statistical analyses use data on 12,755 members from 642 sports clubs in ten European countries. The findings show that the majority of the members in sports clubs participate in the association democracy, but the level and form of engagement varies considerably. At the country level, no link between the democratic strength and quality of the countries on the one hand and member engagement on the other could be identified. Instead, characteristics at the organizational and individual level were found to be relevant. More concretely, (1) the size of the sports club, (2) the socioeconomic background of the members (gender, age and education), and (3) the way in which the members are involved in and affiliated to the club (engaged in voluntary work, participating in social activities, etc.) were found to be significantly correlated with the engagement of members in the association democracy."

MODES DE DÉVELOPPEMENT ET DE FINANCEMENT

Modes of development and financing / Modos de desarollo y de financiamiento

From Nomadic Communitarianism to Civil Socialism: Searching for the Roots of Civil Society in Rural Kazakhstan

Greg Bankoff and Katie Oven. Journal of Civil Society, volume 15, issue 4, pages 373-391, December 2019. https://www.tandfonline.com/doi/abs/10.1080/17448689.2019.1670386

Abstract excerpted from the URL cited above: "This article explores the environmental, historical and cultural factors that influence civic engagement among rural communities in contemporary Kazakhstan. It traces how forms of nomadic communitarianism as a response to the vicissitudes of life on the open Steppe merged with the imposed collectivism of Soviet society in such a manner that the two were able to coexist together in both policy and practice. Drawing on fieldwork among a number of villages in South Kazakhstan, we argue that, together, the nomadic and Soviet pasts still constitute the core values at work in rural communities, influencing the structure of local power relations and the nature of group association and cooperative venture. Rather than disappearing, these values, if anything, are re-emerging as part of an attempt to legitimise Kazakh culture as the core identity of the modern nation state."

Économie politique des associations. Transformation des organisations de l'économie sociale et solidaire

Anne Le Roy, Emmanuelle Puissant, François-Xavier Devetter et Sylvain Vatan. Édition De Boeck Supérieur, 264 pages. Octobre 2019.

https://www.deboecksuperieur.com/ouvrage/9782807306813-economie-politique-des-associations

Résumé issu de l'URL ci-haut: « Cet ouvrage permet de questionner les capacités de développement, d'actions et de projets des associations dans un environnement de plus en plus concurrentiel, ainsi que les modes de régulation de l'ESS, pour comprendre si celles-ci parviennent à développer d'autres formes de régulations que les entreprises à but lucratif. À partir de l'analyse des associations, c'est une analyse des transformations profondes de l'économie que les auteurs proposent autour de la question suivante : sous la pression des rigueurs budgétaires publiques à tous les niveaux (État et collectivités territoriales), de la généralisation de la régulation

marchande et de l'ouverture à la concurrence comme mode de régulation de secteurs d'activité relevant historiquement de l'intérêt général et de missions de service public, les associations parviennent-elles encore à faire la preuve qu'il est possible d'entreprendre et de produire autrement? Parallèlement à l'analyse des pressions et des dérives fortes dans les associations et les secteurs d'activité dans lesquels les associations étaient historiquement prépondérantes, cet ouvrage s'attache également à mettre en exergue les marges de manœuvre possibles, notamment en termes de reconnaissance du travail des femmes ou encore en termes de méthodologie d'évaluation d'activités non marchandes.»

Identifying the Impact of Crisis on Cooperative Capital Constraint. A Short Note on French Craftsmen Cooperatives

Anne Musson and Damien Rousselière. Finance Research Letters, article in press, available online 12 September 2019.

https://www.sciencedirect.com/science/article/abs/pii/S1544612319303538

Abstract excerpted from the URL cited above: "This research note addresses for the first time the issue of capital constraint and credit rationing for craftsmen cooperatives, which are small to medium grassroots cooperatives. We estimate an ECM (Error correction model) using various specifications as robustness checks on an exhaustive French cooperative database. We find empirical evidence of an impact of crisis on cooperative financial constraint, but we highlight that this constraint is more stringent for cooperatives with medium volume of cash flow. This result leads to the question of cooperatives financing during the period of a global economic downturn."

ÉVALUATION

Evaluation/ evaluación

Transforming Good Intentions into Social Impact: A Case on the Creation and Evolution of a Social Enterprise Elizabeth A. R. Fowler, Betty S. Coffey and Heather R. Dixon-Fowler. Journal of Business Ethics, volume 159, issue 3, pages 665 – 678. October 2019.

https://link.springer.com/article/10.1007/s10551-017-3754-

5?wt_mc=alerts.TOCjournals&utm_source=toc&utm_medium=email&utm_campaign=toc_10551_159_3

Abstract excerpted from the URL cited above: "Process models are valuable conceptual tools to help in understanding the approaches to value creation in social enterprises. This teaching case illustrates the application of a process model about creating, building, and sustaining a social enterprise with a mission to provide clean water to communities in need. The social enterprise generates revenue in support of community water projects and works with community stakeholders in different locations throughout the world to provide sustainable clean water solutions. The case study uses primary data from semi-structured interviews, direct observations of a community project, and archival sources to demonstrate application of the process model. The study shows how the social enterprise developed as a promising idea; was implemented through an operating model with resources to support social impact; and continues to build and evolve while guided by the social mission. The paper concludes with a discussion and teaching note on ways to use the case for educational purposes to enhance learning about the social value creation process."

Measuring the Impact of a Social Enterprise -Case Study CONCORDIA Bakery, Romania

Irina-Sinziana Opincaru and Doina Caângasu. Working paper CIRIEC No.2019/15.

http://www.ciriec.uliege.be/wp-content/uploads/2019/10/WP2019-15.pdf

Abstract excerpted from the URL cited above: "This paper presents the first impact study of a social enterprise in Romania, conducted on behalf of CONCORDIA Humanitarian Organization (Romania) to measure the effects and impact of the social enterprise CONCORDIA Bakery (developed by CHO) in Romania and to evaluate its contribution to social change. We aim to give accounts on how the interventions of a social enterprise can be assessed and put to use for the benefit of the organization in particular and of the larger environment in general. The purpose of the study was to develop and assess CONCORDIA Bakery's program and activities, using the theory-based evaluation approach in order to better understand its contribution to improving the lives of its beneficiaries, customers, donors and its shareholder, by 1) showing insights of the main intended and unintended impacts achieved by CONCORDIA Bakery, 2) identifying what makes CONCORDIA Bakery work (or not work) and how it might be replicated, improved, adapted or up-scaled elsewhere, 3) exploring and analysing the changes in

the external environment of CONCORDIA Bakery that have influenced its results and impact over time and 4) helping set realistic future objectives for CONCORDIA Bakery. The study covers the period 2011-2017 and it was carried out from 1st of August to 15th of December 2018 by the authors, as external evaluators. The evaluation had a strong exploratory component, since it has been the first time for the enterprise and for a Romanian social enterprise to go through such a process."

GESTION

Management / Gestión

Social Capital in Emerging Collaboration between NPOs and Volunteers: Performance Effects and Sustainability Prospects in Disaster Relief

Katharina Kaltenbrunner and Birgit Renzl. VOLUNTAS: International Journal of Voluntary and Nonprofit Organizations, volume 30, issue 5, pages 976 - 990, October 2019.

https://link.springer.com/article/10.1007/s11266-019-00123-

6?wt mc=alerts.TOCjournals&utm_source=toc&utm_medium=email&utm_campaign=toc_11266_30_5

Abstract excerpted from the URL cited above: "Disaster management research increasingly focuses on how to collaborate with emergent volunteers in order to support formal disaster agents in the nonprofit sector (Whittaker et al. in Int J Disaster Risk Reduct 13:358–368, 2015; Strandh and Eklund in J Conting Crisis Manag 26(3):1–9, 2017). In a disaster context, we regard emergent collaboration between these agents as an appropriate approach for structured self-organization (Simsa et al. in Nonprofit Volunt Sector Q, 2018. https://doi.org/10.1177/0899764018785472) and hence for providing sustainable disaster relief. Our research seeks to identify which factors facilitate such emerging collaborative efforts. Using survey data from Austrian refugee migration in 2015/2016, we examine how social capital components affect the collaborative efforts between nonprofit organizations (NPOs) and emerging volunteers on a team level. Data evaluation is based on regression analysis. We provide empirical evidence that social capital components like 'avoidance of misunderstanding' and 'interaction frequency' enhance the collaborative efforts between NPOs and emergent volunteers. Furthermore, the study highlights the roles of 'emotional intensity' and 'intimacy' in collaborative disaster relief performance."

The Decision to Advertise Nonprofit Accreditation Status

Xiaoting Hao and Daniel Neely. Journal of Nonprofit & Public Sector Marketing, volume 31, 2019, issue 4, pages 390-402, October 2019

https://www.tandfonline.com/doi/abs/10.1080/10495142.2018.1526746

Abstract excerpted from the URL cited above: "Nonprofits seek accreditation to bolster their reputation and signal their worthiness to funders. The Better Business Bureau accredits nonprofits who pass 20 standards of accountability. Accredited organizations have the option to pay for the right to advertise their accredited status. At issue is why some organizations pay to advertise and other organizations do not. Utilizing a sample of 495 nonprofit organizations accredited by the Better Business Bureau, we find that nonprofits that pay to advertise the seal are larger, more profitable, have higher visibility, and are more likely to hire professional fundraisers. The results should be of interest to stakeholders and fundraisers interested in the adoption of methods to signal the accountability of nonprofit organizations."

Dynamics of Institutional Logics in a Cross-Sector Social Partnership: The Case of Refugee Integration in Germany

Andreas Hesse, Karin Kreutzer and Marjo-Riitta Diehl. Journal of Business Ethics, volume 159, issue 3, pages 679 -704, October 2019.

https://link.springer.com/article/10.1007/s10551-017-3775-

0?wt_mc=alerts.TOCjournals&utm_source=toc&utm_medium=email&utm_campaign=toc_10551_159_3

Abstract excerpted from the URL cited above: "This study examines how institutional logics interplay in a cross-sector social partnership that manages refugee integration in a rural district in Germany. In an inductive 15-month case study that drew on interviews and observations, we observe the dynamic materialization of institutional logics in day-to-day practices and an increasing contradiction and even rivalry between community- and market-based institutional logics over time. As a result, we delineate a model explaining the interplay of institutional logics along two dimensions: the dominance of one salient logic and whether conflicts arise among logics. Our analysis

also addresses the unifying properties of community as an institutional logic, especially in the context of urgency conditions. In addition, we show the influence of exogenous events and their media coverage on the interplay and conflicts of institutional logics. By unfolding the complexity of refugee integration—one of the global grand challenges of the present—we deepen the current understanding of the specific challenges addressed by cross-sector social partnerships."

Towards an Appreciation of Ethics in Social Enterprise Business Models

Mike Bull and Rory Ridley-Duff. Journal of Business Ethics, volume 159, issue 3, pages 619 - 634, October 2019. https://link.springer.com/article/10.1007/s10551-018-3794-

5?wt mc=alerts.TOCjournals&utm source=toc&utm medium=email&utm campaign=toc 10551 159 3

Abstract excerpted from the URL cited above: "How can a critical analysis of entrepreneurial intention inform an appreciation of ethics in social enterprise business models? In answering this question, we consider the ethical commitments that inform entrepreneurial action (inputs) and the hybrid organisations that emerge out of these commitments and actions (outputs). Ethical theory can be a useful way to reorient the field of social enterprise so that it is more critical of bureaucratic (charitable) and market-driven (business) enterprises connected to neoliberal doctrine. Social enterprise hybrid business models are therefore reframed as outcomes of both ethical and entrepreneurial intentions. We challenge the dominant conceptualisation of social enterprise as a hybrid blend of mission and market (purpose-versus-resource) by reframing hybridity in terms of the moral choice of economic system (redistribution, reciprocity and market) and social value orientation (personal, mutual or public benefit). We deconstruct the political foundations of charitable trading activities, co-operative and mutual enterprises and socially responsible businesses by examining the rationalities (formal, social and substantive) and ethical commitments (utilitarian, communitarian, pragmatic) that underpin them. Whilst conceptual modelling of social enterprise is not new, this paper contributes to knowledge by developing a theory of social enterprise ethics based on the moral/political choices that are made by entrepreneurs (knowingly and unknowingly) when choosing between systems of economic exchange and social value orientation, then expressing it through a legal form."

Responding to Value Pluralism in Hybrid Organizations

Erin I. Castellas, Wendy Stubbs and Véronique Ambrosini. Journal of Business Ethics, volume 159, issue 3, pages 635 – 650, October 2019.

https://link.springer.com/article/10.1007/s10551-018-3809-

2?wt mc=alerts.TOCjournals&utm source=toc&utm medium=email&utm campaign=toc 10551 159 3

Abstract excerpted from the URL cited above: "In this paper, we derive a four-stage process model of how hybrid organizations respond to specific challenges that arise under conditions of value pluralism and institutional complexity. Engaging in exploratory qualitative research of six Australian hybrid organizations, we identify institutional and organizational responses to pluralism, particularly as organizations strive to uphold multiple value commitments, such as social, environmental and/or financial outcomes. We find that by employing a process of separating, negotiating, aggregating, and subjectively assessing the value that is created, our cases demonstrate how they move between logics in a dynamic fashion and address specific challenges of cognitive dissonance, incommensurability, interdependence and aggregation. Our model contributes to the literature by reframing the notion of 'tensions' that arise in conditions of hybridity and characterize specific challenges and sequential responses that may go some way to addressing why some hybrids employ particular responses to pluralism and why some succeed."

POLITIQUES PUBLIQUES

Public Policies / políticas públicas

Citizens in Action, What Do They Accomplish? A Systematic Literature Review of Citizen Initiatives, Their Main Characteristics, Outcomes, and Factors

Malika Igalla, Jurian Edelenbos and Ingmar van Meerkerk. VOLUNTAS: International Journal of Voluntary and Nonprofit Organizations, volume 30, issue 5, pages 1176 - 1194, October 2019.

https://link.springer.com/article/10.1007/s11266-019-00129-

0?wt mc=alerts.TOCjournals&utm_source=toc&utm_medium=email&utm_campaign=toc_11266_30_5

Abstract excerpted from the URL cited above: "There are high political and policy expectations of local and voluntary initiatives of citizens collaborating to provide public services themselves. Despite rising attention, existing research lacks systematic knowledge on the actual outcomes of citizen initiatives and on stimulating or hampering factors. Therefore, we present a systematic literature review using the PRISMA approach on citizen initiatives and related terms. The studies show citizens being able to achieve outcomes touching upon a broad range of public values. Furthermore, the review presents contributing factors, like government support and boundary spanning leadership. Yet, the field of citizen initiatives in the social sciences can benefit from more methodological and analytical rigor. We therefore conclude with a conceptual framework for community self-management that identifies relationships between outcomes and relevant factors and discuss future research directions."

Envisioning the 'Sharing City': Governance Strategies for the Sharing Economy

Sebastian Vith, Achim Oberg and Markus A. Höllerer. Journal of Business Ethics, volume 159, issue 4, pages 1023-1046, November 2019.

https://link.springer.com/article/10.1007/s10551-019-04242-4

Abstract excerpted from the URL cited above: "Recent developments around the sharing economy bring to the fore questions of governability and broader societal benefit—and subsequently the need to explore effective means of public governance, from nurturing, on the one hand, to restriction, on the other. As sharing is a predominately urban phenomenon in modern societies, cities around the globe have become both locus of action and central actor in the debates over the nature and organization of the sharing economy. However, cities vary substantially in the interpretation of potential opportunities and challenges, as well as in their governance responses. Building on a qualitative comparative analysis of 16 leading global cities, our findings reveal four framings of the sharing economy: 'societal endangerment,' 'societal enhancement,' 'market disruption,' and 'ecological transition.' Such framings go hand in hand with patterned governance responses: although there is considerable heterogeneity in the combination of public governance strategies, we find specific configurations of framings and public governance strategies. Our work reflects the political and ethical debates on various economic, social, and moral issues related to the sharing economy, and contributes to a better understanding of the field-level institutional arrangements—a prerequisite for examining moral behavior of sharing economy organizations."

CONCEPTS ET DÉFINITIONS

Concepts and definitions / Conceptos y definiciones

Theory of Social Enterprise and Pluralism Social Movements, Solidarity Economy, and Global South

Philippe Eynaud, Jean-Louis Laville, Luciane dos Santos, Swati Banerjee, Flor Avelino et Lars Hulgård. Routledge Taylor & Francis Group Edition, 250 pages, October 2019.

https://www.routledge.com/Theory-of-Social-Enterprise-and-Pluralism-Social-Movements-Solidarity/Eynaud-Laville-dos-Santos-Banerjee-Avelino-Hulgard/p/book/9780367260408

Abstract excerpted from the URL cited above: "In the past decades, social enterprise has been an emerging field of research. Its main frameworks have been provided by Occidental approaches. Mainly based on an organizational vision, they give little or no room to questions such as gender, race, colonialism, class, power relations and intertwined forms of inequality. However, a wide range of worldwide hidden, popular initiatives can be considered as another form of social enterprises based on solidarity, re-embedding the economy as well as broadening the political scope. This has been shown in a previous book: Civil Society, the Third Sector, and Social

Enterprise: Governance and Democracy. Thus, to be more than a fashion or a fictitious panacea, the concept of social enterprise needs to be debated. Southern realities cannot be only understood through imported categories and outside modeled guidelines. This book engages a multicontinental and pluridisciplinary discussion in order to provide a pluralist theory of social enterprise. The book will be of interest to researchers, academics and students in the fields of social entrepreneurship, social innovation, development studies, management studies and social work."

Community-based mutual health organisations in Senegal: a specific form of social and solidarity economy? *Juliette Alenda-Demoutiez and Bruno Boidin. Review of Social Economy, volume 77, issue 4, pages 417-44, December 2019.*

https://www.tandfonline.com/doi/abs/10.1080/00346764.2018.1555646

Abstract excerpted from the URL cited above: "Community-based mutual health organisations (MHOs) are today regarded as an essential element in the establishment of universal health coverage in sub-Saharan Africa. Nevertheless, their development has been impeded by numerous technical and institutional difficulties. While these obstacles are indeed important, our purpose in the present article is to investigate a paradox that has not yet been examined as such. In their underlying principles, community-based MHOs fall within the scope of the social and solidarity economy (SSE). However, these principles come up against a range of different values and representations within the organisations themselves. This phenomenon is illustrated by a case study of Senegal. A qualitative methodology is adopted in order to compare representations and practices with the criteria of the SSE. Our study shows that, although community-based MHOs are indeed part of the SSE, local constraints and specificities make it difficult to unify the mutualist movement in order to progress towards universal health coverage."

Associations of Migrants in Spain: An Enquiry into Their Digital Inclusion in the "Network Society" in the 2010s

Catalina Uzcanga and Pedro J. Oiarzabal. VOLUNTAS: International Journal of Voluntary and Nonprofit Organizations, volume 30, issue 5, pages 947-961, October 2019.

https://link.springer.com/article/10.1007/s11266-019-00162-

z?wt_mc=alerts.TOCjournals&utm_source=toc&utm_medium=email&utm_campaign=toc_11266_30_5

Abstract excerpted from the URL cited above: "This paper explores the way that associations of migrants in Spain (AMS) in the 2010 decade integrate into the Network Society by analyzing how they use information and communication technologies (ICTs), while looking at the potential implications of those technologies for fostering their social capital. To what extent are AMS using ICTs? To what degree is the use of those technologies improving their social capital? Original research of eighty-five associations of the largest migrant communities in Spain, i.e., Romanian, Moroccan, Ecuadorian, Colombian and Bolivian, in twenty-three municipalities in five Spanish regions, is presented here. The analysis focuses on the factors that influence the use of ICTs by AMS, such as the representatives' technological skills, and on the relation that this use may have on their social capital, such as the construction of collaborative digital ecosystems that may positively enhance their ties with the host society."

AUTRES

Other / Otros

Turkey's Tamed Civil Society: Containment and Appropriation under a Competitive Authoritarian Regime *Yabanci, Bilge. Journal of Civil Society, volume 15, issue 4, pages 285-306, December 2019.* https://www.tandfonline.com/doi/full/10.1080/17448689.2019.1668627

Abstract excerpted from the URL cited above: "Under the Justice and Development Party (AKP) rule, Turkey's civil society has enlarged both in size and diversity of civic engagement. This development is puzzling since Turkey's weak democratic credentials do not allow an enabling political and legal setting for civil society's expansion. This study argues that the expansion can be explained through a particular dilemma of rulers in competitive-authoritarian (CA) regimes. The AKP is caught between the conflicting interests of appropriating and containing civil society. While the government needs to cherish civil society to sustain CA regime, it also needs to repress it, as civil society is the only arena where dissenting social forces can still carve pockets of resistance and challenge the dominant paradigms of the regime. Based on extensive fieldwork, this study discusses the patterns of

containment and appropriation that have led to the steady expansion of civil society under pressure. The AKP's dilemma has also rendered Turkey's civil society 'tamed', namely *politicized*, *disabled* and *segregated*. The study broadens the understanding of relations between civil society and the state in CA regimes by offering essential insights into how these regimes are sustained, entrenched and also contested through and within civil society,"

The Informal Social Solidarity Civil Society Sector in Greece at Times of Crisis

Kalogeraki Stefania . Voluntary Sector Review, volume 10, issue 2, pages 103-127, July 2019. https://www.ingentaconnect.com/contentone/tpp/vsr/2019/0000010/00000002/art00001

Abstract excerpted from the URL cited above: "Since 2008, Greece has been at the epicentre of the international economic and financial crisis, facing the deepest recession in its modern history. While the country has been associated with an anaemic civil society sector, the emergence of informal social solidarity networks has played a decisive role in supporting vulnerable socioeconomic groups. This article, using data from the LIVEWHAT project and applying a mixed-method design, sets out the main attributes of the informal civil society sector and elaborates on how solidarity actions are framed and practised. The article contributes to related research on the potential transformations of the civil society sector at times of socioeconomic and political crisis and methodologically points to the value of mixed-method designs to acquire an enriched understanding of specific facets of the phenomenon under study. Moreover, it underlines the necessity of developing adequate assessments that embrace both formal and informal entities as equally important actors in the civil society sphere."

Fabriquer l'Égalité, Manifeste pour en finir avec le sexisme dans l'ESS

Catherine Bodet (sous dir.). Edition de L'Atelier, novembre 2019

https://livre.fnac.com/a13625164/La-manufacture-Cooperative-Fabriquer-l-egalite?Origin=fnac google

Résumé issu du l'URL ci- haut: « Chez nous, il n'y a pas de problèmes! » Les coopératives, les associations, les mutuelles et les réseaux de l'économie sociale et solidaire (ESS) affichent leur attachement aux valeurs d'égalité et de solidarité (« Normal, c'est dans notre ADN »). Sauf que des inégalités fortes persistent dans l'ESS, en termes de gouvernance, de mixité des métiers, de salaires, de conditions de travail... Face au déni des inégalités, il y a nécessité à renforcer le pouvoir d'agir des personnes ? Qu'elles soient salariées, associées, élues de l'ESS. Si l'on ne fait rien, on laisse se perpétuer les stéréotypes, le sexisme, l'invisibilisation des femmes, les rapports de domination. D'autant que de très nombreuses femmes de l'ESS travaillent dans les métiers du care où d'autres rapports de pouvoir se superposent. Les milieux dits « progressistes » sont aussi sexistes, force est de le constater (de l'ESS à l'affaire Baupin en passant par la Ligue du Lol). Mais c'est aussi dans ces milieux (et dans l'ESS) que la parole se peut plus facilement se libérer et la mobilisation s'organiser. Ce texte est une invitation à aller collectivement vers l'égalité, à expérimenter de nouvelles pratiques internes pour que le potentiel de transformation sociétale et d'innovation affiché par les structures de l'ESS ne reste pas théorique. Il constitue un outil d'actions afin de débloquer les peurs et les résistances qui entourent encore le sujet de l'égalité femmeshommes. »

Managing Institutional Complexity through Strategy and Structure: the Experience of Sri Lanka's Peak Business Interest Associations

Kevin You and Gustavo Guzman. Review of Social Economy, volume 77, issue 4, pages 469-492, December 2019 https://www.tandfonline.com/doi/abs/10.1080/00346764.2019.1607893

Abstract excerpted from the URL cited above: "This study seeks to better understand the way, in which business interest associations in a developing country address issues associated with the plurality of logics and interest among their members. The dilemma that business associations face, when it comes to representing the various interests of their constituents under a single banner, is adequately documented. But there is a gap in empirical literature on the way that associations successfully address this dilemma from the top down, especially in a developing country like Sri Lanka. We present a case study of the four most prominent peak national business associations in Sri Lanka — and their attempts at reconciling the diverse voices and interests of their members. We find that insights from contemporary institutional logics literature are particularly helpful in explaining the strategic and structural means, by which Sri Lankan business associations address the issue of presenting a united front for the very diverse groups of firms and industries that make up their membership. Specifically, our observation shows that Sri Lanka's peak business associations respond to the diverse, and at times competing, interests of their members in ways that are consistent with Kraatz and Block's characterisation of organisational responses to institutional complexity, namely through: elimination/marginalisation, mediation, compartmentalisation and detachment."

NUMÉROS SPÉCIAUX

Special issues/ números especiales

Sharing Economy, Sharing Responsibility? Corporate Social Responsibility in the digital Age

Special issue of Journal of Business Ethics, volume 159, issue 4, November 2019.

https://link.springer.com/journal/10551/159/4?wt_mc=alerts.TOCjournals&utm_source=toc&utm_medium=e mail&utm_campaign=toc_10551_159_4

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Calls for contributions and / Convocatorias de artículos

- → Social and Solidarity Economy Challenges and Perspectives for Sustainable Development. Special issue of Quality of Life Journal. Deadline for submission: November 30th, 2019.
- → Penser les limites? Comment le champ de l'économie sociale interroge les limites des activités économiques. 40^e Journées de l'Association d'économie sociale. 10 et 11 septembre 2020. Université Toulouse Jean Jaurès, France. Délai pour soumission : 9 décembre 2019.
- → **New era of Social and Solidarity Economy.** Call for Papers for a special Issue of Management Dynamics in the Knowledge Economy (MDKE. **Deadline for submission: December 20**th, **2019**.
- → The contribution of the commons to open and shared access to productive resources and essential goods and services. Call for papers for a special issue of the Annals of Public and Cooperative Economics. Deadline for submission: December 31th, 2019.
- → 11th International Workshop on Cooperative and Responsible Finance for Development. This workshop is organized by Euricse in collaboration with the Department of Economics and Management of the University of Trento and Federcasse (Italian Federation of Cooperative Credit Banks), with the support of EACB (the European Association of Co-operative Banks). June 18th-19th, 2020, Trento, Italy. Deadline for submission: end of December 2019. (RECALL)
- → Collaborative Dynamics Among and Around Alternative Organizational Forms. Sub-theme organized in 36th European Group for Organizational Studies (EGOS) Quolloquium. July 2nd-4th, 2020, Hamburg, Germany. Deadline for submission: January 14th, 2020. (RECALL)
- → Challenges and Prospects of Democratic Organizing. Sub-theme organized in 36th European Group for Organizational Studies (EGOS) Quolloquium. July 2nd-4th, 2020, Hamburg, Germany. Deadline for submission: January 14th, 2020. (RECALL)
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- → **Communication Dynamics of Nonprofit and Voluntary Organizations.** Special issue of Management Communication Quarterly. **Deadline for submission: March 2**nd, **2020.** (RECALL)
- → **Actualité et interrogations critiques autour des travaux de Karl Polanyi.** Appel à articles de la Revue française de socio-économie. **Délai pour soumission : 30 mars 2020**. (RECALL)

→ The contribution of the social economy to the sustainable development goals. Special issue of Sustainability (JCR Q2). Deadline for submission: May 30th, 2020.

ÉVÉNEMENTS À VENIR

Events / Eventos

- → Social Solidarity Economy & the Commons: Contributions to the Deepening of Democracy.

 International conference organized by the Centre for International Studies (CEI-IUL), with the support of the Department of Political Economy at ISCTE-IUL, the Centre for Ecology, Evolution and Environmental Changes. November 6th 8th, 2019. Instituto Universitário de Lisboa (ISCTE-IUL), Lisbon, Portugal. (RECALL)
- → En quoi l'Économie sociale et solidaire et l'Innovation sociale sont des outils au service des territoires et des réponses aux défis de société? Cinquième édition du Forum national de l'ESS et de l'innovation sociale. 6 au 9 novembre 2019 à Niort (Deux-Sèvres).
- → **Solidarity economy in the development of territories.** 5th International Week of the Social and Solidarity Economy. **November 13**th- **15**th, **2019. Bogota, Colombia.** (RECALL).
- → Localiser l'épreuve démocratique. Assemblages, circulations, imaginaires. Colloque international organisé par le Groupement d'intérêt scientifique du CNRS : Démocratie et Participation. 14 au 16 novembre 2019, Paris, France. (Rappel)
- → Sostenibilidad del territorio, patrimonio y turismo social. X Coloquio Ibérico de Cooperativismo y Economía Social de CIRIEC y 1er Coloquio Internacional de Economía Social de la Fundación INATEL. 18 y 19 de noviembre de 2019, Lisboa.
- → Complementary currencies and societal challenges: Crossing academic and practitioners knowledges/perspectives. International conference on complementary currencies organized by Centre for European Research in Microfinance (CERMi) and the Research Association on Monetary Innovation and Community and Complementary Currency Systems (RAMICS). November 21th-22t^h, 2019, Brussels, Belgium. (RECALL)
- → L'entrepreneuriat vert : une nouvelle dynamique au service du développement durable des territoires. 1er colloque international sur l'entrepreneuriat vert et l'économie circulaire. Du 3 au 5 Décembre 2019. Université Mouloud Mammeri, Tizi-Ouzou, Algérie. (RECALL)
- → L'ESS comme source d'inspiration : Quelles perspectives de diffusion des valeurs et des pratiques de l'ESS à l'ensemble de l'économie ? 7èmes Rencontres GESS (Gestion des Entreprises Sociales et Solidaires). 12 et 13 décembre 2019 Grenoble, France. (Rappel)
- → Co-operation among co-operatives and mutuals in the Asia-Pacific region working together to achieve a flourishing and sustainable future. 14th ICA Asia-Pacific Research Conference. December 12th- 14th, 2019. Newcastle, Australia. (RECALL)

- → L'ESS, quelle histoire? Dynamiques, méthodes et perspectives pour l'histoire de l'économie sociale et solidaire. Colloque organisé par le CEDIAS avec les soutiens de la COMUE Paris-Lumières, du CHS, du GRHIS, du CHRS-UQAM et de l'ADDES. 7 et 8 février 2020, Paris, France. (Rappel)
- → 5th ISTR PhD Seminar. This seminar is organized in the Fourteenth International Conference of the International Society for Third Sector Research (ISTR). July 7th- 10th, 2020. Montréal, Québec, Canada. (RECALL)
- → Global Civil Society in Uncertain Times: Strengthening Diversity and Sustainability. Fourteenth International Conference of the International Society for Third Sector Research (ISTR). July 7th- 10th, 2020. Montréal, Québec, Canada.

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